

# *Model Chapter*

**NATIONAL DEFENSE INDUSTRIAL ASSOCIATION**

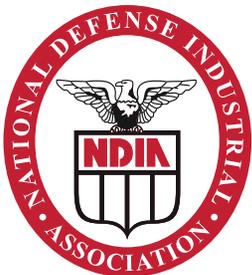
with great appreciation is proud to recognize

— **NDIA Iowa – Illinois Chapter** —

**as a Model Chapter 2019-2020**

The National Defense Industrial Association would like to congratulate the Iowa – Illinois Chapter for winning the 2020 Model Chapter. We are grateful for its outstanding service and dedication to NDIA and our overarching mission. This award appropriately reflects the endless hours that the Iowa – Illinois Chapter spent developing and maintaining its longevity and position within our organization over the last year.

On behalf of the National Defense Industrial Association as a whole, we wish the NDIA Iowa – Illinois Chapter limitless success in the future.



A handwritten signature in black ink, which appears to read "Herbert J. Carlisle", is written over a thin horizontal line.

**Herbert J. Carlisle**

General, USAF (Ret)  
*President & CEO*