

December 6, 2017

Mr. George B. Rivard  
NDIA Iowa-Illinois Chapter  
3637 72nd Street  
Moline, IL 61265-8041

Dear Mr. Rivard:

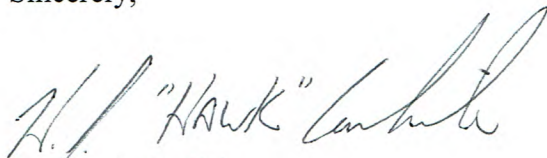
On behalf of the National Defense Industrial Association, I am pleased to recognize the Iowa-Illinois Chapter as a 2017 Model Chapter. This recognition is in no small part due to the loyal and dedicated efforts of you and your chapter leadership.

Your Chapter's performance throughout this past year has strengthened local networking, added value through professional events, provided support of meaningful community programs, and furthered the NDIA mission. Your efforts ensure that our members continue to have a powerful and relevant platform to support our courageous warfighters.

We would be honored for you to display the enclosed 2017 Model Chapter Certificate in recognition of the NDIA Iowa-Illinois Chapter and distribute the enclosed lapel pins to your Board members.

Please accept, on behalf of your chapter, the enclosed monetary gift in the amount of five hundred dollars as a token of our appreciation for your outstanding support of the NDIA Model Chapter program.

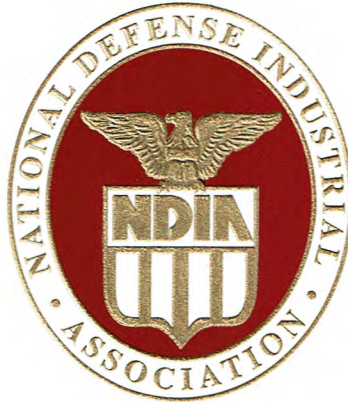
Sincerely,



Herbert J. Carlisle  
General, USAF (Ret)  
President and CEO

Enclosed:  
Recognition Citation  
Lapel Pins  
Monetary Gift

# NATIONAL DEFENSE INDUSTRIAL ASSOCIATION



*with*  
*great appreciation is proud to honor the*  
**Iowa-Illinois Chapter**  
*as a*  
**MODEL CHAPTER**  
**2002 - 2017**

In 2001, the program was established to strengthen a collaborative relationship, mutual communication and coordination between NDIA National and the Chapters.

The effectiveness of the Chapter serving as a cohesive group of volunteers affirms the dedication to the Association's mission.

December 2017

*Herbert A. Carlisle*  
General, USAF (Ret)  
NDIA President and CEO